

# CDE TRACKING "A WAY"



- BDE CHEMO / NCO VISITS SUBORDINATE UNITS.
- MONTHLY REPORTING WITH USR TO INCLUDE:
  - (1) MTOE EQUIPMENT (AUTH VS. O/H).
  - (2) CTA 50-970 ITEMS (CONTINGENCY VS TRAINING STOCKS).
  - (3) SCHEDULED SERVICES.
- MONTHLY LOGISTICS REVIEW EMPHASIS.
  - (1) DEADLINED ITEMS.
  - (2) DUE IN STATUS.
  - (3) \$ FOR CTA AND PLL.
  - (4) SHELF LIFE INVENTORIES.
  - (5) MAINT ADVISORY MESSAGES.
  - (6) NEW EQUIPMENT FIELDING.
- MONTHLY CHEMICAL PERSONNEL MEETING.



# COMMAND vs. SUPPORT RELATIONSHIP



**COMMAND**: ORGANIC, ASSIGNED, <u>ATTACHED</u>, <u>OPCON</u>

**ATTACHED**: PARENT UNIT CANNOT PROVIDE LOGISTICAL SUPPORT OR COMMAND DECISIONS; RECEIVING UNIT RESPONSIBLE FOR C2 AND LOGISTICAL SUPPORT

**OPCON**: SUPPORTED UNIT NEEDS TASK ORGANIZATION AUTHORITY; HOWEVER, PARENT UNIT CAN PROVIDE AND COORDINATE LOGISTICAL SUPPORT

**SUPPORT**: GENERAL SUPPORT (GS), DIRECT SUPPORT (DS)

**GENERAL SUPPORT**:: HIGHER HQ REQUIRES CENTRAL CONTROL AND FLEXIBILITY IN EMPLOYING LIMITED CHEMICAL ASSETS

**DIRECT SUPPORT**: PROVIDES SUPPORT DIRECTLY TO THE NEEDS OF A SPECIFIC UNIT WHICH RELATIONSHIP SHOULD CHEM ASSETS OPERATE UNDER?

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# NBC PROTECTION - HOW MUCH? WHO?



### **MOPP ANALYSIS:**

- MISSION FACTORS: THREAT ASSESSMENT, PROTECTION AVAILABLE, WORK INTENSITY
- ENVIRONMENT FACTORS: TEMPERATURE, WBGT, TIME OF DAY
- •SOLDIER FACTORS: WORK/REST CYCLE VS. CONTINUOUS WORK

**AUTOMASKING CRITERIA**: TIED TO TEMPLATED THREAT VS. ALL ARTILLERY

### **VULNERABILITY ASSESSMENT:**

- DETAILED NBC SITUATION ESTIMATE IN TERMS OF BOTH FRIENDLY AND ENEMY CAPABILITIES AND VULNERABILITIES
- •RESULTS ARE INTEGRATED INTO THE PLAN TO ACHIEVE THE APPROPRIATE LEVELS OF PROTECTION THAT BEST SUPPORTS THE FRIENDLY COURSE OF ACTION

CONTINUOUS PROCESS APPLIED TO ALL AREAS OF THE

BATTLEFIELD
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### **NBC DEFENSE PLAN?**



### **RECON**

- WHO IS LOOKING AT TEMPLATED P-CHEM? DOES IT HAVE TO BE THE FOXES?
   HOW DO THE TEMPLATED P-CHEM(s) AFFECT OUR SCHEME OF MANEUVER?
- WHO COMMAND AND CONTROLS FOX RECON? WHAT NETS DO THEY MONITOR / REPORT?
- HOW DO WE ENSURE VEHICLES AVOID P-CHEM? TRAFFIC CONTROL? VISUAL INDICATORS?

### **SMOKE**

- WHAT IS THE TASK AND PURPOSE OF THE SMOKE MISSION?
- WHAT IS THE SMOKE TARGET(s) THAT SUPPORTS THE SCHEME OF MANEUVER? CAN THE AVAILABLE SMOKE ASSETS ACHIEVE THE TARGET(s)?
- WHAT IS THE TIME / EVENT EFFECTIVE SMOKE ON TARGET? WHAT IS THE TIME / EVENT EFFECTIVE SMOKE NO LONGER ON TARGET?
- TAKE INTO ACCOUNT BUILD UP TIME / WEATHER CONDITIONS?

### **DECON**

- ARE DECON SITES PLANNED IAW THE TEMPLATED P-CHEM?
- WHO PROVIDES DETAILED TROOP DECON PERSONNEL AND SUPPLIES?
- IS THERE A PLAN FOR OPERATIONAL DECON TO MAINTAIN COMBAT POWER?
- WHAT IS THE REQUIRED TIME TO TRANSITION FROM SMOKE TO DECON?

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## PLANNING CONSIDERATIONS FOR MOPP READY



### MOPP READY DEFINED:

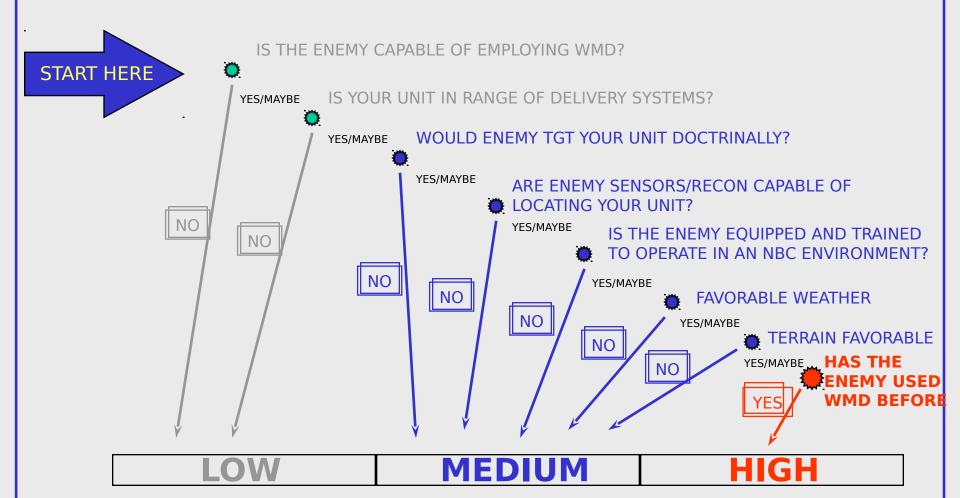
- 1) SOLDIERS CARRY PRO MASK
- 2) SOLDIERS MOPP GEAR IS **LABELED** AND NO FURTHER BACK THAN **BSA** AND BROUGHT FORWARD WHEN NEEDED
- 3) PUSHING FWD SHOULD **NOT EXCEED 2 HRS**. A SECOND SET IS AVAILABLE IN **6 HRS**
- 4) MOPP READY SOLDIERS WILL HAVE **FIELD EXPEDIENT** ITEMS IDENTIFIED FOR USE (I.E. PONCHO/TARP)

NOTE: UNITS IN MOPP READY ARE HIGHLY VUNERABLE TO PERSISTENT AGENT ATTACKS AND WILL AUTOMATICALLY UPGRADE TO MOPP ZERO WHEN THEY DETERMINE, OR ARE NOTIFIED, THAT CHEMICAL WEAPONS HAVE BEEN USED OR THAT THE THREAT FOR USE OF CHEMICAL WEAPONS HAS RISEN.



# NBC RISK ANALYSIS AID







## **USE NBC IPB PROCESS TO:**



- DIRECT, COLLECT, PROCESS AND DESSEMINATE NBC INTELLIGENCE
- ASSESS VULNERABILITY TO ENEMY USE OF WEAPONS OF MASS DESTRUCTION
- PROVIDE INPUT TO FRIENDLY COA AND HOW WMD USE WILL ALTER THE FRIENDLY SCHEME OF MANEUVER AND FUTURE OPERATIONS
- ☐ IS THE BASIS FOR PLANNING DECON OPS, SMOKE EMPLOYMENT AND EMPLOYMENT OF CHEMICAL ASSETS
- CONDUCT MOPP ANALYSIS AND RECOMMEND APPROPRIATE MOPP LEVEL FOR UPCOMING MISSION
- □ CONTAMINATION AVOIDANCE MEASURES / NBC PROTECTION MEASURES

- MONITORS STATUS OF RECON, SMOKE, AND DECON UNIT / ELEMENT MISSIC
  - PLOTS ALL RECON, DECON AND SMOKE MISSIONS BEING CONDUCTED
  - MONITORS NEEDS OF SUBORDINATE UNITS BASED ON MISSION REQUIREMENTS
  - MONITORS AND ASSISTS IN REQUESTS FOR ADDITIONAL SERVICE SUPP
- MONITORS NBC OPERATIONS:
  - RECEIVES, COORDINATES, AND DISSEMINATES NBC INFORMATION ACCURATELY AND TIMELY



## PROTECTION REQUIRED/ CHEMICAL THREAT



THREAT CHEMICAL AGENTS						
TYPE AGE SYMBOL	ENT/	EFFECTS ON SOLDIERS	RATE OF ACTION	HOW DISSEMINATE	PROTECTION D REQUIRED	
NERVE NP	GA GB GD VX	KILLS IF INHALED OR ABSORBED	VERY RAPID BY INHALATIO N, SLOWER THROUGH SKIN	AEROSOL OR VAPOR	PROTECTIVE MASK AND PROTECTIVE CLOTHING	
BLOOD	AC CL	KILLS IF HIGH CONCENTRATIONS AR INHALED	RAPI D	AEROSOL OR VAPOR	PROTECTIVE MASK	
BLISTER	HD HI L CX	AND - RESPIRATORY NTRACT; CAN CAUSE TEMP BLINDNESS. SOME AGENTS STING.	BLISTERS DELAYED HOURS TO DAYS	LIQUIDS OR DROPLETS	PROTECTIVE MASK AND PROTECTIVE CLOTHING	

FM 3-7



# HOW DO WE TASK ORGANIZE FORCE FOR SUCCESSFUL DECON OPERATIONS?



**COORDINATED EXECUTED** 

- EN SUPPORT
- MP TRAFFIC CONTROL
- **WATER SUPPORT (WHEN, WHERE)**
- SITE SELECTION
- **AUGMENTEES (HOW MANY, WHERE)**
- LOGISTICS / CDE RESUPPLY
- **PATIENT DECON**
- CHEM CASUALTY EVAC



### **DECON LEVELS/TECHNIQUES**



LEVEL	TECHNIQUE	BEST START TIME*	DONE BY	GAINS	
	SKIN DECON	BEFORE 1 MINUTE	INDIVIDUAL	STOPS	
IMMEDIATE	PERSONNEL WIPEDOWN OPERATOR SPRAYDOWN	MILHIN TO WINDLI	SUDIVIDUAL OR CREW	AGENT FROM PENETRATING	
OPERATIONAL	MOPP GEAR EXCHANGE		UNIT	POSSIBLE TEMP RELIEF FROM MOPP4, LIMITS LIQUID AGENT SPREAD	
	VEHICLE WASDOWN***	WITHIN 6 HOURS	BN CREW OR DECON PLT (-)		
THOROUGH	DETAILED EQUIP DECON	WHEN MISSION	DECON PLT	PROBABLE LONG-TERM MOPP	
	DETAILED TROOP DECO	ALLOWS RECONSTITUTION	UNIT	REDUCTION W/ MINIMUM RISK	

<sup>\*</sup> THE TECHNIQUE S BECOME INCREASINGLY LESS EFFECTIVE THE LONGER THEY ARE DELAYED

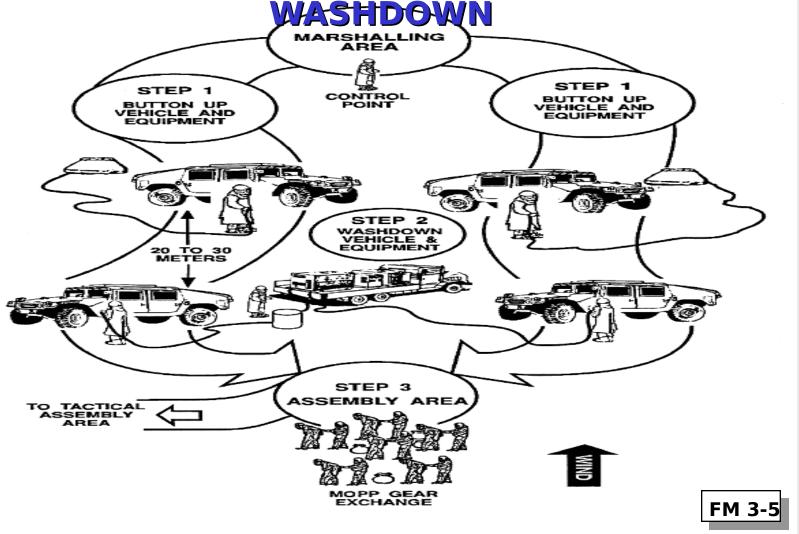
<sup>\*\*</sup> PERFORMANCE DEGRADATION AND RISK ASSESSMENT NEED TO BE CONSIDERED WHEN EXCEEDING 6 HOURS (SEE FM 3-4), BDO RISK ASSESSMENT

<sup>\*\*\*</sup> VEHICLE WASHDOWN IS MOST EFFECTIVE WITHIN 1 HOUR, BUT WILL OFTEN HAVE TO BE DELAYE LOGISTICAL REASONS.



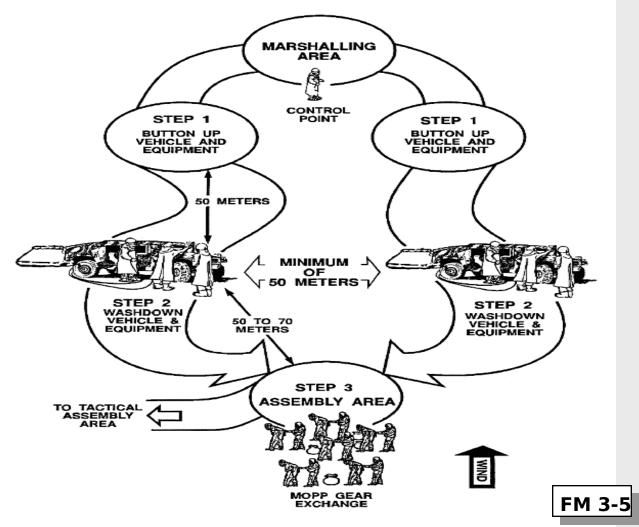
# OPERATIONAL DECON "A WAY" SUPPORTED TWO-LANE



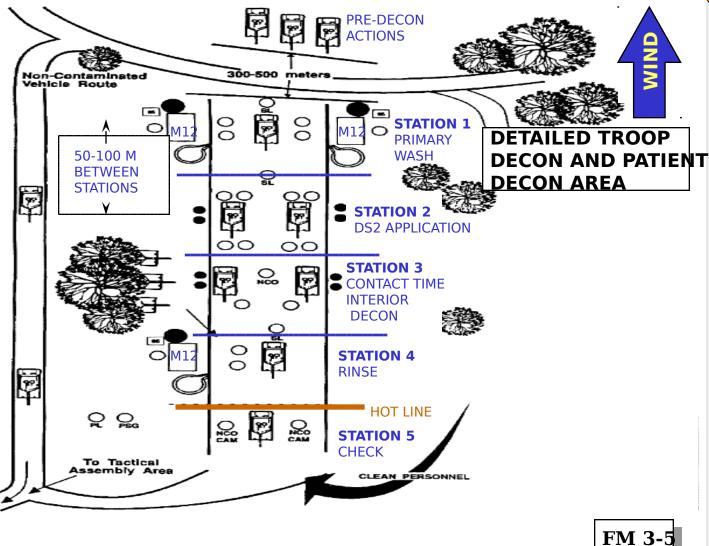


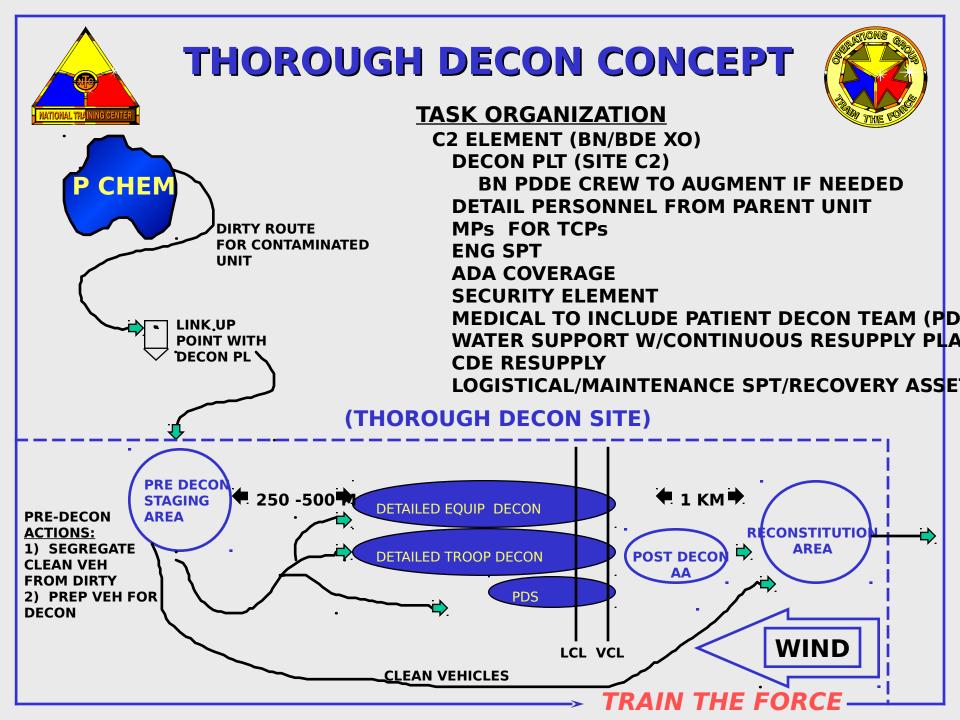
## OPERATIONAL DECON "A WAY"





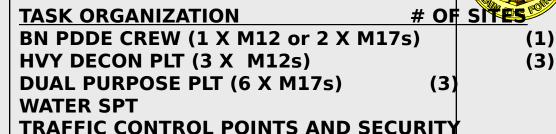
# THOROUGH DECON "A WAY"

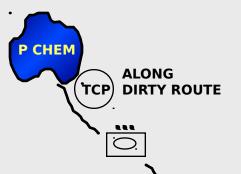






# OPERATIONAL DECON CONCEPT

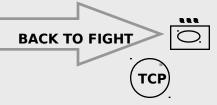




(OPERATIONAL DECON SITE)

VEHICLE MOPP GEAR EXCHANGE

OBJECTIVE OF OPERATIONAL DECON REDUCE LEVEL OF CONTAMINATION TO REGENERATE NEEDED CBT POWER



WIND

#### **GAINS BY OPERATIONAL DECON:**

- LIMITS TRANSFER HAZARDS BY REMOVING GROSS CONTAMINATION
- SPEEDS WEATHERING PROCESS
- ALLOWS TEMPORARY RELIEF FROM MOPP 4

LINK UP

ALLOWS FLEXIBILITY FOR MULTIPLE DECON SITES

#### **LIMITATIONS:**

- DOES NOT GUARANTEE CONDITIONS TO SAFELY ALLOW UNMASKING ON OR NEAR EQUIPMENT
- PLATOONS OR COMPANIES ROTATE SQUAD SIZE | ELEMENTS THROUGH DECON SITE ONE AT A TIME

CDE RESUPPLY/ WATER SPT/ MED SPT

CRITICAL FOR MISSION EXECUTION

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### **PRINCIPLES OF DECON**



THE PRIMARY PURPOSES OF DECON ARE TO STOP EROSION OF COMBAT POWER AND REDUCE CASUALTIES THAT MAY RESULT FROM INADVERTENT EXPOSURE OF FAILURE OF PROTECTION.

DECON IS COSTLY IN TERMS OF MANPOWER, TIME, SPACE, AND MATERIAL.

### **PRINCIPLES:**

- SPEED DECONTAMINATE AS SOON AS POSSIBLE TO RESTORE FULL COMB POTENTIAL AS SOON AS POSSIBLE
- NEED DECONTAMINATE ONLY WHAT IS NECESSARY
- LIMIT DECONTAMINATE AS CLOSE TO SITE OF CONTAMINATION AS POSS
   TO LIMIT ITS SPREAD
- PRIORITY DECONTAMINATE THE MOST IMPORTANT ITEMS FIRST AND THE LEAST IMPORTANT ITEMS LAST

FM 3-5



## REQUEST FOR DECON SUPPORT



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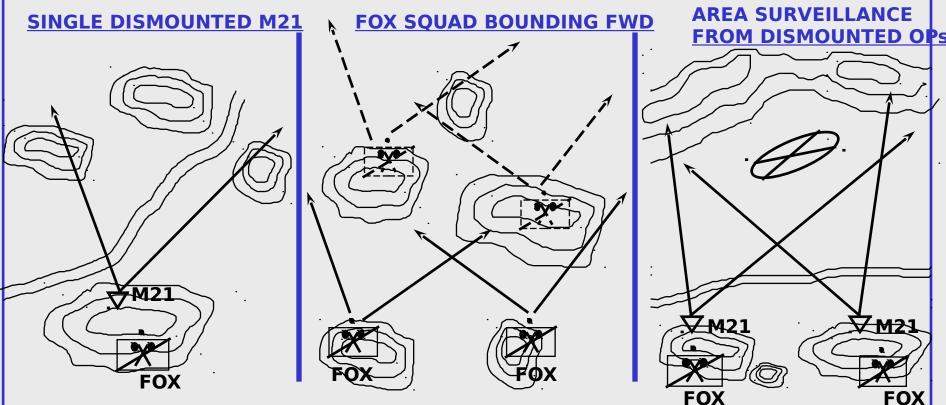
ATIONAL INAMI	NO CENTER		~~	THE VO
"D"	REPORT			
LI	NE:			
1)	<b>REQUESTING UNIT CALL</b>	SIGN:	BULLDOG 06	
	<b>REQUESTING UNIT SINC</b>			<b>REQ:</b> 403
3)	A = OPERATIONAL B=	THOROUG	Н	
4)	TYPE AGENT TO BE DEC	ANIMATIO	TED: NERVE \	/X
	<b>FOUIPMENT TO BE DECC</b>	ΝΤΑΜΙΝΑ	TED BY TYPE AND	)#•
	A) # M1s10	F) # I	IEMMETs	K) OH-58s
	B) # M2s 4	<b>G)</b> # !	5 TONs1	L) OTHER
	C) # M113s_2	H) #	HMMWVs1_	
	D) # M109s	I) # I	JH-60s	
	A) # M1s10 B) # M2s4_ C) # M113s_2_ D) # M109s E) # M88s1_	J) # A	H-64s	
<b>6</b> )	<b>NUMBER OF PERSONNEI</b>	54 N	<b>UMBER OF CHEN</b>	1 CASUALTIES15
7)	<b>MOVEMENT DATA:</b>			
	A) CURRENT LOCAT	TION (GRID	):NV435160_	
	B) ROUTE OF MARC	CH:	Dirty MSR GOLD	
	C) DESTINATION:	Link u	p point w/ Decoi	n PL/NV 480170
8)	LINKUP POINT/TERRAIN	<b>FEATURE:</b>	_NV480170 Cent	tral Corridor N wall
	<b>DECON SITE/MISSION LO</b>			
10	) SPECIAL INTRUCTIONS	ie Pat	tient Decon Need	ded/MPs for TCPs

- FOCUS FOX RECON EFFORT ON THE TEMPLATED THREAT (P-CHEM) THAT HAS THE GREATEST IMPACT ON THE FRIENDLY COURSE OF ACTION
- DOES CONFIRMATION OR DENIAL REQUIRE A DECISION FROM THE COMMANDER? (DECISION POINT)
- INCLUDE EFFORTS OF FOX RECON IN THE R&S PLAN AND COLLECTION MATRIX
- FOX RECON CANNOT BE EVERYWHERE. TASK CONVENTIONAL ASSETS TO OVERWATCH CHEMICAL NAIS ALSO



### **NBC SURVEILLANCE TECHNIQUES**





### **CAPABILITIES OF M21 RSCAAL:**

- RANGE 5KM WITH 60 DEGREE RANGE FAN
- DETECTS NERVE AND BLISTER VAPORS
- BEST EMPLOYED WITH PAIRS OF M21's FIELD OF VISION (FOV) INTERLOCKING
- CAN SLAVE OFF HMMWV VEHICLE POWER

FM 3-101-2



## NBC RECON PLANNING CONSIDERATIONS





ASSESS TIME DISTANCE FACTORS FOR THE CONDUCT OF NBC RECONOPERATIONS

ESTABLISH COMMAND AND SUPPORT RELATIONSHIPS TO ENSURE RESPONSIVNESS

AND FLEXIBILITY TO SUPPORTED UNIT

ORIENT MISSION EXECUTION ON PROVIDING TIMELY NOTIFICATION OF CRITICAL INFORMATION TO SUPPORT TACTICAL DECISIONS

ORIENT NBC RECON ON THE PRESENCE OR ABSENCE OF NBC CONTAMINATION IN AREAS OF INTEREST

PLAN FOR RESUPPLY ACTIVITIES TO SUSTAIN NBC RECON OPERATIONS

DETERMINE POSSIBLE LOCATIONS FOR AFTER-MISSION DECOMED FM 3-19

PLAN FOR SECURITY TO PROTECT THE NBC RECON UNIT

DETERMINE ROE TO PREVENT FRATRICIDE

NOTIFY FRIENDLY UNITS IN AREA OF RECONNAISSANCE THAT FOX

VEHICLES WILL BE IN AREA SO THAT FRIENDLY OF CESPON CE



## PRINCIPLES OF NBC RECONNAISSANCE



- THE GOAL OF NBC RECON IS TO PROVIDE COMBAT INFORMATION TO ALLOW FRIENI FORCES T O AVOID CONTAMINATED AREAS.
- NBC RECON IS PART OF THE OVERALL INTELLIGENCE COLLECTION EFFORT
- NBC RECON MISSIONS ARE CONDUCTED WHEREVER THE ENEMY HAS THE CAPABILI **EMPLOYING NBC WEAPONS**

NBC RECON OPERATIONS ARE PLANNED AND PERFORMED WITH SIX **FUNDAMENTALS IN MIND** 



- RETAIN FREEDOM OF MANUEVER
- **ORIENT ON THREAT**
- REPORT ALL INFORMATION RAPIDLY AND ACCURATELY
- **DEVELOP ALL INFORMATION RAPIDLY AND ACCURATELY**
- DEVELOP THE SITUATION RAPIDLY
- **AVOID CONTACT WITH ENEMY FORCES**
- MAXIMIZE THE CAPABILITY OF NBC RECON UNITS

FM 3-19



# NBC RECON PLANNING CONSIDERATIONS FOR MT

MOVING INSIDE SUPPORTED FORCE'S FORMATION DURING A MTC

BDE REAR GUARD

BDE ADVANCE GUARD

TF MAIN BODY

TF SECURITY ADVANCE FORCE GUARD

### PLANNING CONSIDERATIONS

- FOCUS OF NBC RECON OPERATIONS IS TO PROVIDE THE COMMANDER FLEXIBILITY
- TASK ORGANIZE SUPPORTING NBC RECON UNITS BASED ON THE IPB AND METT-T
- IDENTIFY KNOWN OR SUSPECTED AREAS OF CONTAMINATION
- PRIORITY OF NBC RECON SUPPORT TO LEAD MANUEVER FORCES
- THE ADVANCE GUARD FORCE SHOULD BE NBC RECON HEAVY
- COORDINATE FOR (AFTER MISSION)DECON

FM 3-19/FM 3-10<mark>1-2</mark>

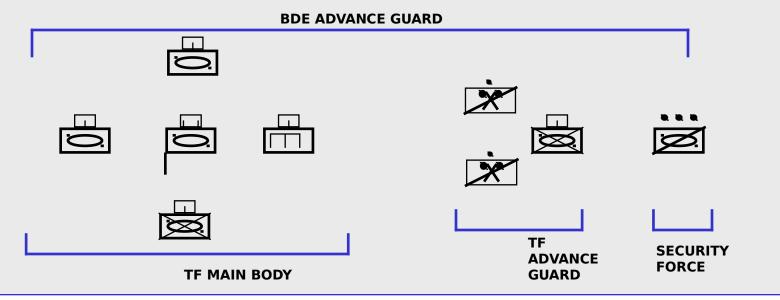
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# NBC RECON PLANNING CONSIDERATIONS FOR MT



### MOVING ON THE FLANK OF THE SUPPORTED FORCE'S FORMATION DURING A MTC



#### **PLANNING CONSIDERATIONS**

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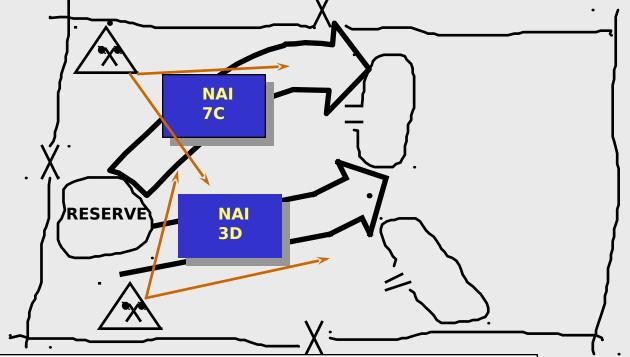
FM 3-19/FM 3-101-2



## **NBC RECON PLANNING CONSIDERATIONS FOR** THE DEFENSE



**NBC RECON IN SUPPORT OF A DEFENSE IN SECTOR** 



### **NBC RECON MISSIONS FOR THE DEFENSE**

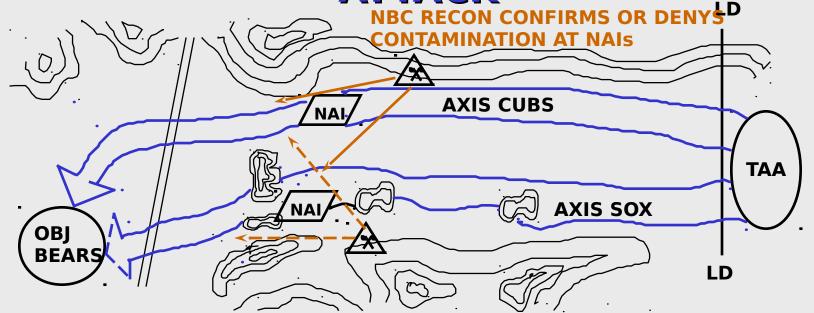
- ROUTE RECON
- CONFIRM OR DENY NBC HAZARDS IN IDENTIFIED NATS 3-19/FM 3-101-2
- PERFORM RECON AS PART OF QUARTERING PARTY
- SUPPORT THE COUNTERATTACK OF THE RESERVE



# NBC RECON HASTY AND DELIBERATE



**ATTACK** 



### **PLANNING CONSIDERATIONS**

- USE NBC RECON OPERATIONS TO PROVIDEGIVE PRIORITY OF NBC RECON SUPPORT THE COMMANDER FLEXIBILITY AND LEAD MANEUVER FORCES
   FACILITATE SYNCHRONIZATION
   IDENTIFY POSSIBLE CONTAMINATED AREA
- IDENTIFY KNOWN OR SUSPECTED AREAS AND POSSIBLE BY-PASS ROUTES OF CONTAMINATION
- FOCUS NBC RECON ASSETS TO RETAIN
- FREEDOM OF MANEUVER

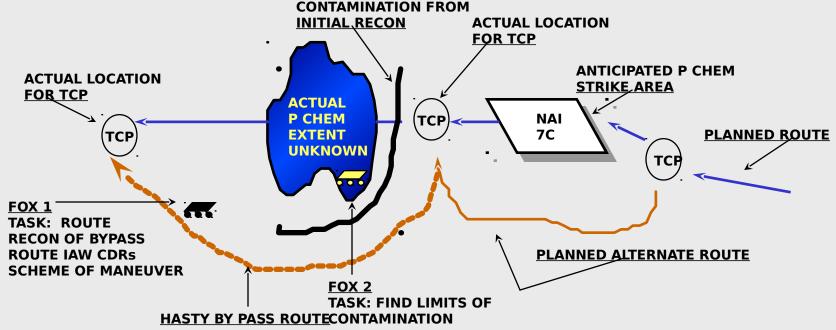
FM 3-19



## TRAFFIC MANAGEMENT IN A NBC ENVIRONMENT

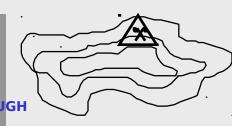
**LIMITS OF** 





#### **PLANNING CONSIDERATIONS**

- PLAN BY-PASS ROUTES FOR EVERY TEMPLATED P-CHEM
- USE MPs FOR TCPs
- INITIAL RECON ONLY ESTABLISHES THE LIMITS ESSENTIAL FOR BYPASS; THOROUGH RECON IS LEFT UNTIL LATER
- ANY UNIT CAN DO THE INITIAL RECON WITH M8/M9 PAPER, HOWEVER, THE MOST PREFERRED IS WITH NBC RECON



#### FOX OP

- TASK: OBSERVE NAI 7C
- OBSERVES HIGH VOLUME ARTY GOING IN TO THE EAST OF NAI 7C; O37 RADAR ALSO PICKS UP READ
- FOX SECTION INITIATES NBC RECON



# CAPABILITIES/LIMITATIONS M93 FOX NBC RECON



### **CAPABILITIES**

- CONDUCTS NBC RECON AND SURVEY ON THE MOVE
- CONDUCTS NBC RECON MSNs WITHOUT EXITING THE VEH
- DETECTS AND IDENTIFIES
   60 CHEMICAL AGENTS
- MARKING SYSTEM ALLOWS CONTAMINATION TO BE MARKED WITHOUT EXPOSING CREW
- ABILITY TO STORE DATA ON UNKNOWN SUSPECTED CHEMICAL AGENTS
- CAPABLE OF KEEPING UP WITH MANEUVER FORCES

### **LIMITATIONS**

- NOT READILY RECOGNIZABLE AS FRIENDLY
- SPECIALIZED MAINTENANCE SPT REQUIREMENTS
- REQUIRES 15-20 MINUTES TO INITIALLY PREPARE MOBILE MASS SPECTROMETER (MM-1) FOR OPERATION
- NOT HEAVILY ARMORED
- MM-1 CANNOT OPERATE CONTINUOUSLY
- NO STAND-OFF CHEMICAL OR BIOLOGICAL DETECTION CAPABILITY

FM 3-101-2

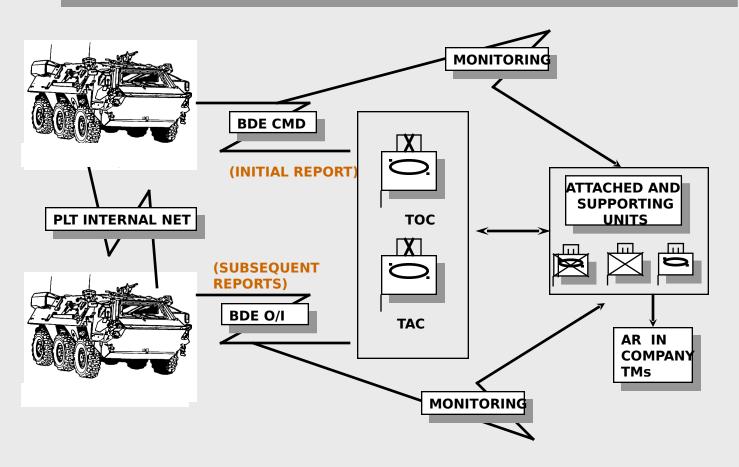


## COMMUNICATION STRUCTURE



NDC DECON

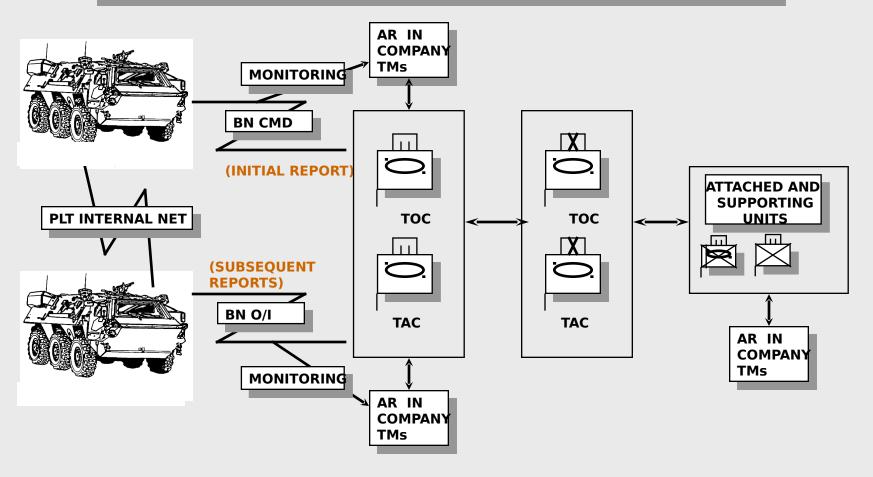
**CMD/SPT RELATIONSHIP: BCT CONTROL** 





# COMMUNICATION STRUCTURE NBC RECON

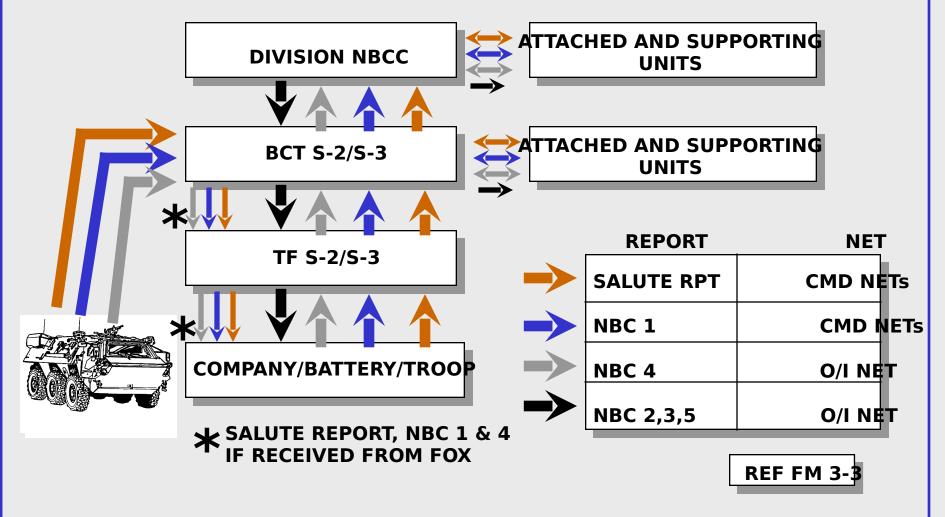
### CMD/SPT RELATIONSHIP: OPCON TO A TF





# FLOW OF NBC REPORTS "A WAY"





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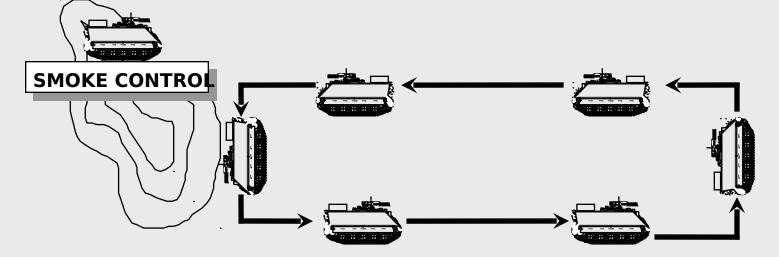












FM 3-101-1



# TEMPERATURE GRADIENT EFFECTS ON SMOKE



TIME OF DAY AND WEATHER CONDITIONS	TEMPERATURE GRADIENT	SMOKE BEHAVIOR (WIND DIRECTION )
NIGHT - UNTIL 1 HR AFTER SUNRISE WIND SPEED IS LESS THAN 9 KMPH (5 KNOTS). CLOUD COVER LESS THA 30%.	(INVERSION)	
DAY - MOST OFTEN BETWEEN 1 TO 2 HRS BEFORE AND AFTER SUNRISE. WIND SPEED IS 9 KMPH (5 KNOTS) MORE. CLOUD COVER IS 30% OR MORE	NEUTRAL (FAVORABLE)	
DAY - BEGINNING 2 HR AFTER SUNR WIND SPEED IS LESS THAN 9 KMPH (5 KNOTS). CLOUD COVER IS LESS THAN 30%.	_	

FM 3-50



## **SMOKE CONTROL**



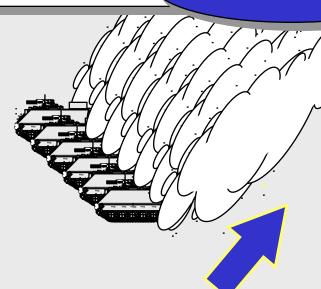
• NEARLY IMPOSSIBLE TO SEE HOW EFFECTIVE SMOKE IS FROM SMOKE LINE

 SMOKE CONTROL POINT MUST MAINTAIN COMMO WITH SUPPORTED UNIT AND SMOKE UNIT

• IMPERATIVE THAT SUPPORTED UNIT CDR
OR S-3 MAINTAIN CONTACT WITH SMOKE
UNIT TO ADVISE THEM IF THERE IS TOO MUCOR TOO LITTLE SMOKE ON THE TARGET

**SMOKE TARGET** 







**WIND** 

FM 3-101-1



# CHEMICAL UNIT EMPLOYMENT PRINCIPLES

- TASK ORGANIZE CHEMICAL UNITS TO REQUIREMENTS
- GIVE PRIORITY TO THE MAIN EFFORT (CHEMICAL UNIT RESOURCES ARE LIMITED)
- INTEGRATE CHEMICAL UNITS WITH FIRE AND MANEUVER (ESPECIALLY SMOKE AND RECON)
- DO NOT HOLD SMOKE AND NBC RECONNAISSANCE UNITS IN RESERVE
- ENSURE CURRENT CHEMICAL SUPPORT OPERATIONS PROMOTE FUTURE FORCE OPERATIONS
- BUILD A LOGISTICALLY SUSTAINABLE FORCE
- MAINTAIN EFFECTIVE BATTLE COMMAND
- USE ALL LOCAL RESOURCES

TC 3-4



# FOR A SUCCESSFUL SMOKE MISSION



### MANEUVER UNIT COMMANDER'S RESPONSIBILITIES

- COMMANDER'S INTENT:
  - TASK: i.e. Execute Smoke <u>Curtain</u> South of Axis of Advance
  - PURPOSE: Prevent Enemy AT5 Acquisition along Southern V (Central Corridor)
- VISIBILITY CRITERIA: Haze, Blanket, or Curtain
- TARGET: Location and size of target. (Designate smoke target as a 1
- TRIGGER: Deliberate or Hasty Smoke based on time phased requirem
- START TIME: Time that effective smoke is on target must allow for target
- STOP TIME: Duration of effective smoke
- SECURITY OF SMOKE ASSETS: How and with what assets (Combat Pov

FM 3-50



**OBSCURING** - ON ENEMY, BLIND GUNNERS AND OBSERVERS, USE OBSCURING SMOKE TO ATTACK AND DEFEAT ENEMY TARGET AQUISITION AND GUIDANCE SYSTEMS AT THEIR SOURCE

**SCREENING** - USE SCREENING SMOKE TO ATTACK ENEMY TARGET ACQUISITION AND GUIDANCE SYSTEMS BY PLACING SMOKE BETWEEN THE FRIENDLY UNIT AND THE SENSORS. DEGRADES ENEMY GROUND AND AERIAL OBSERVATION.

#### THREE VISIBILITY CATEGORIES FOR SCREENING SMOKE:

- SMOKE CURTAIN Vertical development of smoke between enemy forces and friendly units, it will not hamper friendly operations but deprevent aerial observation.
- SMOKE BLANKET Dense smoke used over friendly areas to conceal from enground and aerial observation may degrade mobilication concentration of smoke that would allow ID of veh from 0 to 50 meters.
- SMOKE HAZE Light concentration of smoke placed on friendly units to restress enemy observation and fire but not dense enough to disrustrate friendly operations ID of veh from 50 to 150 meters away

**MARKING** - IDENTIFY TARGET, COMMO/SIGNAL **PROTECTING** - INDIVIDUAL COMBAT VEHICLE, DEFEAT ATGM TRACKING



### PURPOSE OF SMOKE AND OBSCURANTS



#### THE US ARMY USES SMOKE AND OBSCURANTS TO:

- ATTACK THREAT RECONNAISSANCE, SURVEILLANCE, AND TARGET AQUISITION (RSTA) EFFORTS
- PROTECT THE FORCE
- SUPPORT TACTICAL DECEPTION OPERATIONS

#### **SMOKE - SPECIFIC IMPACTS**

- SMOKE FAVORS THE ATTACKER; FORCE EXCHANGE RATIOS IMPROVE BY 25% TO 80% FOR THE EFFECTIVE SMOKE USER
- PROJECTED SMOKE IS IMPORTANT FOR SUCCESS, BUT RESOURCE INTENSIVE. FIRING UNITS REQUIRE 400% ABOVE NORMAL BASIC LOADS.
- SMOKE EMPLOYMENT MUST BE CAREFULLY PLANNED TO AVOID INTERFERENCE WITH FRIENDLY DIRECT FIRE SYSTEMS AND OTHER SUPPORTING TARGET AQUISITION AND EO SYSTEMS WHICH ARE DEGRADED OR DEFEATED BY SMOKE

  [FM 3-50, TC 3-4, & TC 3-10]



### TYPES OF SMOKE OPERATIONS



#### DELIBERATE SMOKE - SUPPORT MOBILITY, COUNTERMOBILITY, SURVIVABILITY AND DECEPTION

- EXTENSIVE COORDINATION ADJACENT UNITS, TARGET AQUISITION, RESOURCES
- EXTENDED OPERATIONS LARGE AREA, LONG TIME
- SIGNIFICANT RESOURCES SUPPORT DELIVERY/SMOKE UNITS, FUEL, SMOKE/SUPPLIES MUNITIONS
- SIGNIFICANT COMMO REQUIREMENTS

#### HASTY SMOKE - LOCAL ON-CALL SMOKE, SAME PURPOSES

- MINIMAL PLANNING, COORDINATION
- MINIMAL RESOURCES LOCAL UNIT ASSETS
- SOP/ BATTLE DRILLS EXECUTION

FM 3-50



### KEY INSIGHTS ON SMOKE USE AT THE NTC



THE NATIONAL TRAINING CENTER (NTC) IS AN AREA WHERE SMOKE TRAINING IS POSSIBLE ON A LARGE FORCE-ON-FORCE SCALE.

QUOTE

"SMOKE IS A FAR MORE SIGNIFICANT BATTLEFIELD FACTOR THAN I USED TO BELIEVE. IT SIMPLY MUST BE A MAJOR PLANNING CONSIDERATION IN TERMS OF BOTH FRIENDLY EMPLOYMENT AND REACTION TO ENEMY USE."

KEY INSIGHTS FOR THE OFFENSE:

MG E.S. LELAND
Former Commander of the NTC

- SMOKE FAVORS THE ATTACKER
- SMOKE TIGHTENS ATTACK FORMATIONS
- WE MUST CAPITALIZE ON THERMAL IMAGER CAPABILITY
- WE MUST PLAN COMMAND AND CONTROL WITHOUT VISUAL CUES
- TRAINING AND REHEARSAL ARE THE KEYS TO SUCCESS FM 3-50

TRAIN THE FORCE-



# CHEMICAL STAFF OFFICER'S RESPONSIBILITY IN SMOKE PLANNING



THE CHEMICAL STAFF OFFICER PLANS AND MONITORS THE EXECUTION OF THE SMOKE PLAN, IN COORDINATION WITH THE FSO AND SMOKE UNICOMMANDER.

- DIRECT THE CHEMICAL STAFF MONITORING THE SMOKE SUPPORT PLAN
- MONITOR PLANNED SMOKE ENGAGEMENTS BY FIRE SUPPORT ASSETS
- MONITOR PLANNED SMOKE ENGAGEMENTS BY SMOKE UNIT ASSETS
- MONITOR PLANNED SMOKE EMPLOYMENT BY MANEUER UNITS (for example VEESS and SMOKE POTS)
- MONITOR IMMEDIATE CALLS FOR SMOKE

FM 3-50



### SMOKE PLATOON'S ROLE FOR SOSR



#### **OBSCURE**

THE DELIBERATE BREACHING OPERATION MAY REQUIRE LARGE QUANTITIES OF CAREFULLY EMPLOYED ARTIFICIAL OBSCURATION TO SCREEN BREACH AND ASSAULT FORCES AND TO OBSCURE ENEMY FIRES. THIS IS PARTICULAL IMPORTANT FOR COMPLEX BREACHING PROBLEMS WHERE THE BREACH FORCE IS EXPOSED FOR AN EXTENDED TIME. SMOKE, THEN, IS IMPORTANT IN DECEIVING THE ENEMY AS TO THE BREACHING LOCATION AND INTERFERING WITH HIS FIRES. IF SMOKE PLATOONS ARE AVAILABLE, THEY PROVIDE THE BULK OF THE SMOKE.

FM 90-13-1 COMBINED ARMS BREACHING OPERATIONS

## OPERATIONAL CONCEPT OR SMOKE AND OBSCURANT

- DEGRADES THE ENEMY'S ABILITY TO SEE
- DISRUPTS THE ENEMY'S ABILITY TO COMMUNICATE
- CONCEALS FRIENDLY FORCES
- DECEIVES THE ENEMY
- PROVIDES A MEANS TO IDENTIFY AND SIGNAL
- DEGRADES OR DEFEATS DIRECTED-ENER WEAPONS

FM 3-



WHAT DO I WANT SMOKE AND OBSCURANTS TO ACCOMPLISH? (DEGRADE TARGET AOUISITION? CONCEAL THE MOVEMENT OF MY MAIN ATTACK? AID IN DECEPTION?)

WHERE AND HOW LONG AM I WILLING TO SUSTAIN THIS SMOKE **CLOUD?** 

(OVER MY OWN POSITION? BETWEEN MY UNIT AND THE ENEMY? ON THE ENEMY?)

HOW MUCH RESTRICTION IN MY OWN MOBILITY CAN I ACCEPT? (VISIBILITY 50 METERS OR LESS? MORE?)

HOW MUCH RESTRICTION IN MY OWN TARGET ACOUISITION AND **ENGAGMENT CAPABILITIES CAN I ACCEPT?** (IF I DENY ANOTHER'S LASER DESIGNATORS, I ALSO DENY MINE,

**BUT MY THERMAL SIGHTS ARE UNAFFECTED)** 

WHEN MIGHT ON-CALL HASTY OR DELIBERATE SMOKE BENEFIT ME? (WHERE DOES MY DECISION SUPPORT MATRIX INDICATE I MAY BE EXPOSED AND NEED IMMEDIATE SMOKE TO OBSCURE THE ENEMY?)

**HOW WILL COUNTERSMOKE HELP ME?** 

(IF THE ENEMY USES SMOKE, WHERE AND HOW SHOULD I RETALIAT FM 3-WITH SMOKE TO INTERFERE WITH THEIR SYNCHRONIZATION)



#### **SMOKE IN THE OFFENSE**



THE MAIN FOCUS OF SMOKE IN THE OFFENSE IS TO DEFEAT ENEMY RECONNAISSANCE, SURVEILLANCE, AND TARGET AQUISITION (RSTA) EFFORTS, CONCEAL MANEUVER AND SUPPORT FORCES

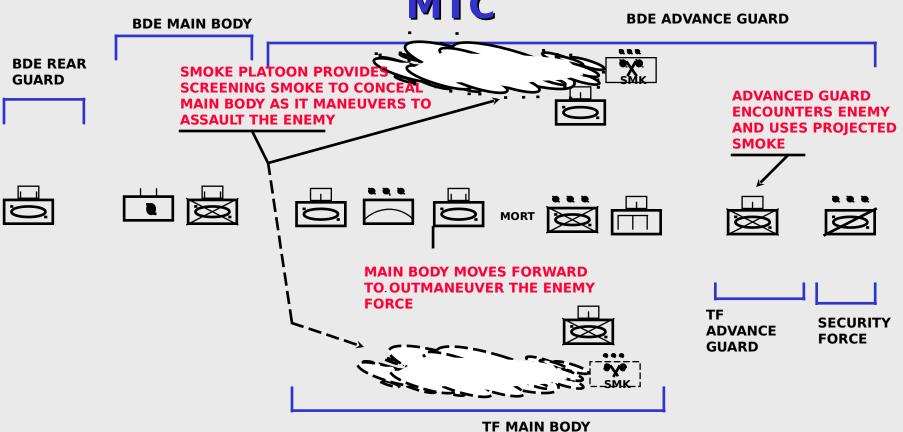
#### **SMOKE IS USED DURING THE OFFENSE TO - - -**

- DEFEAT ENEMY SURVEILLANCE EFFORTS
- CONCEAL MOVING FORCES
- ISOLATE ENEMY DEFENSIVE POSITIONS
- CONCEAL MANEUVERING FORCES FROM ENEMY OBSERVATION
- PROVIDE TACTICAL SURPRISE AND ALLOW THE COMMANDER TO SET THE TERMS OF COMBAT
- ALLOW THE COMMANDER TO MASS FORCES UNOBSERVED
- SUPPORT THE DECEPTION PLAN
- CONCEAL OBSTACLE BREACHING
- DEFEAT ENEMY WEAPONS BY DEFEATING ENEMY TARGET AQUISITION EFFORTS, DEFEATING GUIDANCE SYSTEMS, AND NEGATING STANDOFF CAPABILITY OF ENEMY LONG-RANGE DIRECT FIRE WEAPONS.

  FM 3-

101-1

### SMOKE OPERATIONS MTC



#### **PLANNING CONSIDERATIONS:**

- MOST SMOKE OPERATIONS DURING A MTC WILL BE HASTY SMOKE, INITIATED BECAUSE OF ENEMY CONTACT
- USE OF PROJECTED SMOKE SHOULD BE COORDINATED WITH THE EMPLOYENT OF THE SMOKE PLATOON

TYPICALLY, SMOKE PLATOON IN SPT OF MANEUVER FORCES WILL MOVE WITH THE MAIN BODY



### SMOKE IN THE HASTY ATTACK



SMOKE UNITS WILL BE EMPLOYED WITH THE SUPPORTED FORCE TO PROVIDE LARGE-AREA SMOKE SCREENS TO HINDER ENEMY OBSERVATION AND CONCEAL FRIENDLY MANEUVER

#### SMOKE USE IN THE HASTY ATTACK

- SCREEN THE MOVEMENT OF THE TASK FORCE
- OBSCURE ENEMY OBSERVATION
- DECEIVE THE ENEMY
- USE OF PROJECTED SMOKE SHOULD BE COORDINATED WITH THE EMPLOYMENT OF THE SMOKE PLATOON



### SMOKE IN THE DELIBERATE ATTACK



#### APPLICATION OF SMOKE IN THE DELIBERATE ATTACK

SCREENING THE LINE OF DEPARTURE SCREENING VUNERABLE FLANKS SCREENING OPEN AREAS SCREENING AN OBSTACLE BREACH SUPPORT DECEPTION OPERATIONS

#### PLANNING CONSIDERATIONS

TEMPO - THE M1059 MECHANIZED SMOKE SYSTEM CANNOT KEEP PACE WITH THE M1A1 AND M2. MAX SPEED IS APPROXIMATELY 45 MPI HOWEVER, FULLY COMBAT LOADED WITH FOG OIL SPEED IS REDUCED TO 25 MPH

MISSION DURATION - THE M1059 CAN GENERATE SMOKE FOR A MAXIM OF TWO HOURS BY OPERATING ONLY ONE GENERATOR. SMOKE PLATOC EXECUTING LONG DURATION OR MULTIPLE MISSIONS MUST REFUEL



### SMOKE APPLICATIONS IN A DELIBERATE ATTACK



#### **SCREENING AN OBSTACLE BREACH**



- DIFFICULT DUE TO ENEMY OBSTACLES COVERED BY FIRE
- SMOKE UNITS MUST CONSIDER RANGE OF ENEMY DIRECT FIRE WEAPON SYSTEMS
- USE OF GENERATED SMOKE DEPENDS ON FAVORABLE STEERING WINDS
- WINDS BLOWING FROM ENEMY SIDE OF OBSTACLE NEGATE THE USE OF GENERATED SMOKE
- WHEN WIND DIRECTION IS UNFAVORABLE, THE USE OF PROJECTED SMOKE MUST BE CONSIDER



- LARGE SMOKE HAZES, STARTED WELL BEFORE LD CAN CONCEAL THE INTENDED ROUTE OR AXIS OF ADVANCE
- FRIENDLY FORCES CAN USE SMOKE TO CONCEAL THEIR MOVEMENT AGAINST AN ENEMY THAT HAS A CLEAR AND UNHINDERED VIEW OF FRIENDLY MANEUVER
- FRIENDLY FORCES CAN MANEUVER WITHIN THE SMOKE HAZES, CHANGE SCHEME OF MANEUVER TO ATTACK THE ENEMY IN A UNEXPECTED POINT





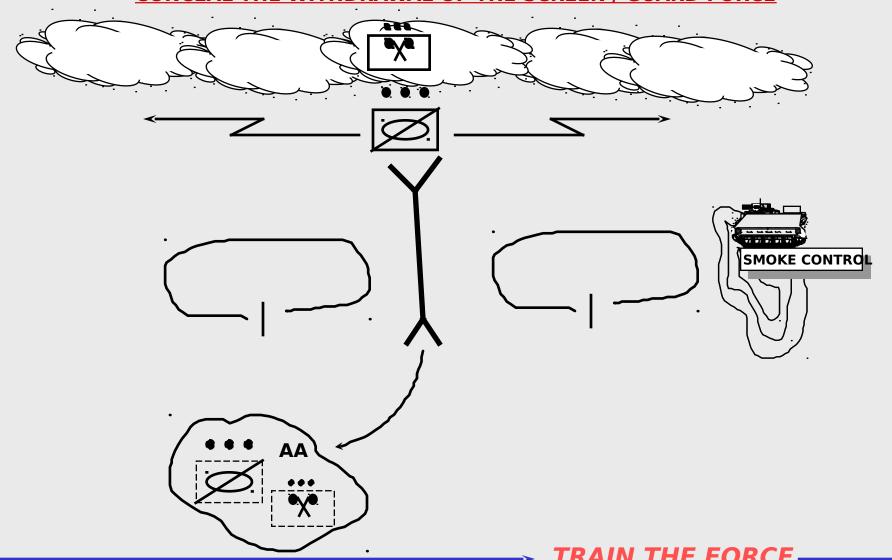
# DID WE INCORPORATE SMOKE IN THE DEFENSE?



#### **SMOKE IN THE DEFENSE**



**CONCEAL THE WITHDRAWAL OF THE SCREEN / GUARD FORCE** 

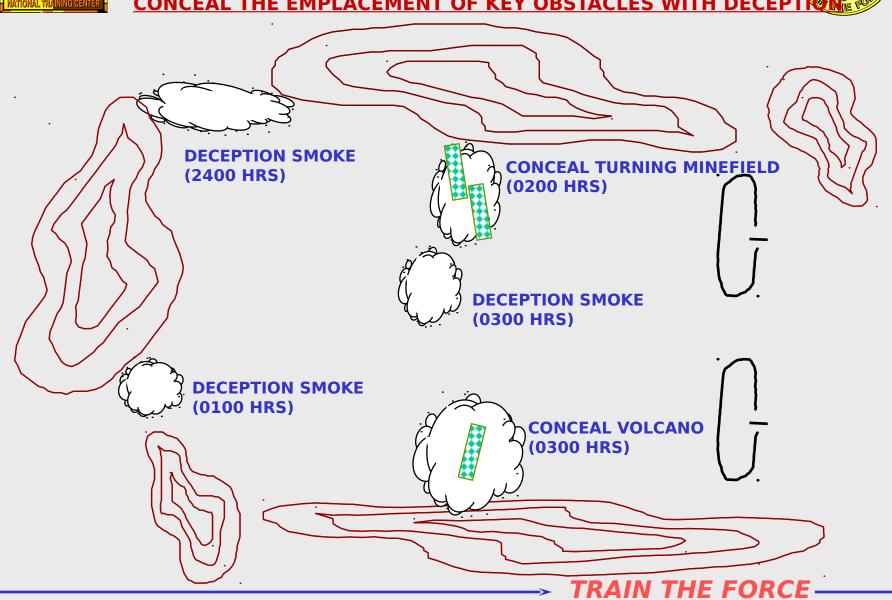


TRAIN THE FORCE-



#### **SMOKE IN THE DEFENSE**

**CONCEAL THE EMPLACEMENT OF KEY OBSTACLES WITH DECEPTION** 





### SMOKE IN THE DEFENSE



- CONCEAL WITHDRAWAL OF SCREEN / GUARD FORCE
- CONCEAL WITHDRAWAL TO SUBSEQUENT / ALTERNATE POSITIONS
- CONCEAL MOVEMENT OF RESERVE FORCE
- CONCEAL EMPLACEMENT OF KEY OBSTACLES
- OBSTACLE EMPLACMENT DECEPTION



### INTEGRATING SMOKE INTO THE OPERATION



#### **SMOKE IN DECEPTION**

- DRAW ATTENTION AWAY FROM REAL,
   TOWARD FALSE ACTION
- CREDIBILITY COORDINATE WITH NOISE, HEAT,
   RADIO TRAFFIC



### UNITS OPERATING IN SMOKE



- COORDINATE USE TO PREVENT DEGRADATION TO OWN
  - FORCES BLIND TARGET ACQUISITION, SLOW MOVEMENTS, SILHOUETTE ELEMENTS
- USE COVER, CONCEALMENT ENEMY MIGHT SEE THROUGH SMOKE
- USE UN-OBSCURED WEAPONS TO COVER BY FIRE
- USE WEAPONS WHICH SEE THROUGH SMOKE
- PLAN FOR ENEMY COUNTERMEASURES FA, ADDITIONAL SMOKE AREAS, RELOCATE



#### **SMOKE ASSETS**



- CHEMICAL SMOKE UNITS LARGE AREA SMOKE SUPPORT; EACH SMOKE PLATOON CAN PROVIDE A SMOKE HAZE 600
  - 1500 METERS IN WIDTH
- FIELD ARTILLERY HC OR WP
- UNIT LEVEL MORTAR, SMOKE POTS, HAND GRENADES, 40MM GRENADES
- AVIATION 2.75 IN ROCKETS (WP)
- OTHER VEHICLE SELF PROTECTION SYSTEMS, BATTLEFIELD SMOKE / DUST



### WHAT TO EXPECT FROM SMOKE



- DEGRADE VISIBILITY
   ENEMY OBSERVATION, COMMUNICATION
   ENEMY TARGET ACQUISITION
   OWN VISIBILITY OF BATTLEFIELD
   DEGRADE MOBILITY WHOEVER IS IN SMOKE
- CONCEAL FRIENDLY FORCES SMOKE IS NOT COVER, SEE THROUGH WITH THERMAL SIGHTS
- DECEPTION COORDINATED PACKAGE
- RESOURCE INTENSE



### LIMITATIONS AND CONSTRAINTS



- WINDS FAVORABLE YES/NO, INVERSION, DIRECTION, SPEED, THERMALS; OTHER WEATHER LOW IMPACT
- SMOKE ASSETS UNITS, SUPPLIES, AVAILABILITY, PROJECTED SHORT DURATION
- SMOKE SAFETY HAZARDS WP FIRES,
   MASK IN HC (CARCINOGENIC), WP GRENADES
   EXPLOSIVE
- POTENTIAL EFFECT ON OWN FORCE OPTEMPO



### DECISIONS THAT SUPPORT SMOKE



INTENT - DECEPTION, CONCEAL MOVEMENTS / POSITIONS / ACTIVITY, OBSCURE ENEMY TARGET ACQUISITION

TASKS - WHO (ASSET), WHAT (TYPE OF SMOKE), WHERE, WHEN (TRIGGERS), HOW LONG, FOLLOW ON MISSIONS

HOW MUCH DEGRADATION TO OWN VISIBILITY / MOBILITY ACCEPTABLE (WHERE / WHEN NO SMOKE)

#### FROM BATTLE STAFF

SMOKE PLAN - WHAT, WHERE, BY WHICH ASSETS, TIMING, PRIORITY, SUPPORT

COORDINATION - MONITOR PROGRESS, ADJUST PLANS, ADJACENT UNIT IMPACT, SUPPLY, SECURITY, DELIVERY UNIT ACTIONS / TIMING, DECEPTION PLANS

#### FROM SMOKE ELEMENT

SUPPORT REQUIREMENTS, COORDINATE MOVEMENTS TO MAKE SMOKE WITH UNITS/STAFF



### SMOKE EMPLOYMENT OFFENSIVE USES



SMOKE SOURCE	ARTY	MTR	SG	SP
BLIND ENEMY OBSERVATION/RECON	<b>✓</b>	<b>✓</b>	<b>✓</b>	
OBSCURE UNITS FROM ENEMY DIRECT FIRE WEAPONS	<b>V</b>	<b>/</b>	<b>V</b>	<b>/</b>
ISOLATE ENEMY DEFENSIVE POSITIONS		<b>✓</b>	<b>V</b>	
CONCEAL FRIENDLY ACTIVITY			<b>V</b>	<b>✓</b>
SCREEN AN ASSAULT FORCE MOVEMENT			<b>V</b>	
CONCEAL BREACHING OPERATIONS	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>
DEFEAT INFARED TRACKING SYSTEMS	<b>✓</b>	<b>✓</b>	<b>✓</b>	✓
SCREEN FLANKS			<b>/</b>	
SCREEN PASSAGE OF LINES				<b>/</b>
SCREEN RIVER/BRIDGE CROSSINGS	<b>V</b>		<b>V</b>	<b>V</b>
MARK OR SILHOUTTE ENEMY POSITIONS	<b>V</b>	<b>✓</b>		
MARK FRIENDLY POSITIONS				<b>✓</b>
DECEPTION	<b>/</b>	<b>V</b>	<b>V</b>	<b>\</b>

**ARTY** = DS/GS ARTILLERY

**MRT** = UNIT MORTARS

**SG** = SMOKE GENERATORS (MECHANIZED OR MOTORIZED

SP = SMOKE POTS



### SMOKE EMPLOYMENT DEFENSIVE USES



SMOKE SOURCE	ARTY	MTR	SG	SP
BLIND ENEMY OBSERVATION/RECON	<b>~</b>	<b>\</b>	<b>✓</b>	<b>✓</b>
SLOW/DISRUPT MOMENTUM OF ENEMY ATTACK	<b>/</b>	<b>/</b>		
SEPARATE OR ISOLATE ATTACKING ECHELONS				
COVER REINFORCING, REPOSITIONING, OR RESERVE			<b>\</b>	
COVER DISENGAGEMENTS	<b>/</b>	<b>/</b>	<b>V</b>	<b>V</b>
DENY COUNTER AIR ASSAULT ROUTES			<b>/</b>	<b>V</b>
SILHOUTTE ATTACKING ECHELONS	<b>✓</b>	<b>✓</b>		
DEGRADE PRECISION - GUIDED MUNITIONS			<	<b>/</b>
SCREEN OBSTACLE EMPLACEMENT			<b>\</b>	
DECEPTION	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>
DECEIVE THE ENEMY TO LOCATION OF ME AND BPs			<b>/</b>	
CONCEAL HOLDING AND STAGING AREAS			<b>/</b>	

**ARTY** = DS/GS ARTILLERY

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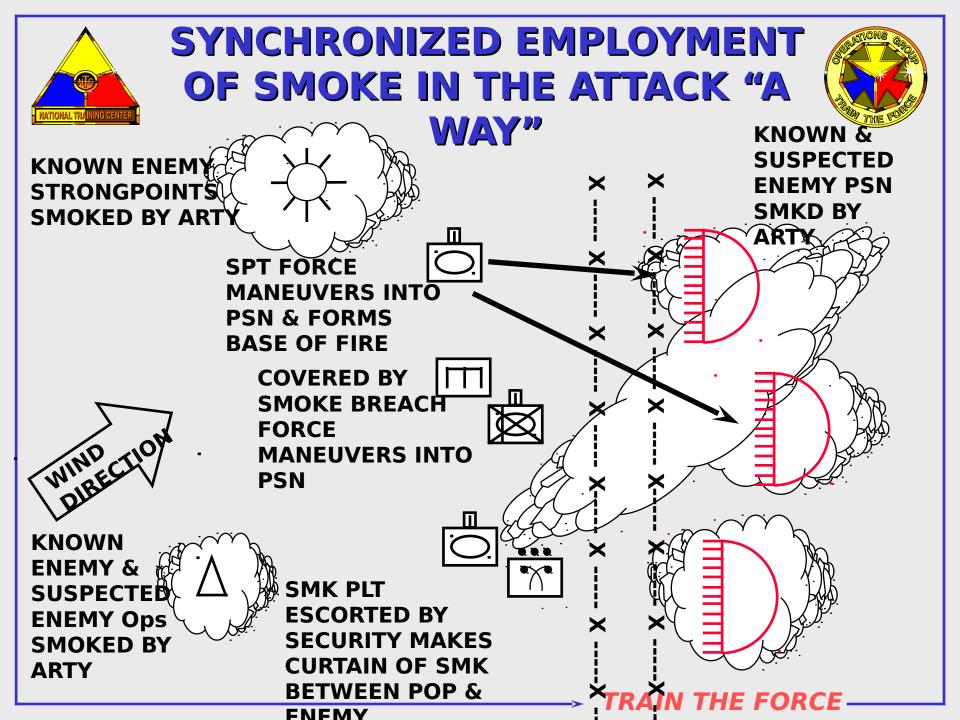
### SMOKE GENERATOR UNIT CAPABILITIES



TYPE OF ORGANIZATION	POINT SOURCE S	MAXIMUM SCREEN AREA (BLANKET)	MAXIMUM SCREEN AREA (HAZE)
M1059 Smoke Platoon (Hvy Div Chemical Company)	9	1.2 km x 1.4 km	1.4 km x 3.6 km
M1059 Smoke Platoon (Corps Mech Chemical (SG) Company)	7	1.3 km x 1.4 km	1.5 km x 3.6 km
M1037 Smoke/Decon Platoon	6	1.2 km x 1.4 km	1.4 km x 3.6 km

MAXIMUM PLANNING FACTORS FOR MOBILE SMOKE COVERAGE

TRAIN THE FORCE-







"WHETHER OR NOT GAS WILL BE EMPLOYED IN FUTURE WARS IS A MATTER OF CONJECTURE, BUT THE EFFECT IS SO DEADLY TO THE UNPREPARED THAT WE CAN NEVER AFFORD TO NEGLECT THE QUESTION."

GENERAL

-- FINAL REPORT OF

JOHN J. PERSHING 1920

TRAIN THE FORCE





"ONE OF THESE DAYS IT'S GOING TO HAPPEN, WE'RE GOING TO HAVE TO FIGHT A CHEMICAL WAR. AND WHEN THAT HAPPENS, WE NEED TO BE AS READY AS WE CAN POSSIBLY BE AND WE NEED TO BE AS WELL TRAINED."

**GENERAL H. NORMAN SCHWARZKOPF** 





# ".....WE CAN ALL BE DYING RIGHT NOW BECAUSE WE WERE NOT PREPARED TO DO OUR MISSION (UNDER NBC CONDITIONS)."

MORTAR PLATOON SERGEANT LIGHT INFANTRY COMPANY LIGHT FORCES CANE FIELD TEST FORT HUNTER LIGGET, 1992





"COMBAT DECISIONS THAT HAD LITTLE REFERENCE TO GAS WARFARE OFTEN RESULTED IN INCURRING OR AGGRAVATING GAS CASUALTIES."

"....GAS INSTRUCTORS REMINDED THEIR STUDENTS
THAT IN 'CASE OF GAS ATTACK, THERE ARE ONLY TWO
CLASSES OF SOLDIERS, THE QUICK AND THE DEAD.'"

CHEMICAL WARFARE IN WORLD WAR I THE AMERICAN EXPERIENCE 1917-1918





"MAJOR MURPHY TOLD ME THAT HE COULD NOT ADD SMOKE IN THE PLAN SINCE THE STENCIL HAD

ALREADY BEEN CUT. THAT WAS ONE OF THE MOST FOOLISH REMARKS THAT I HEARD DURING WORLD WAR I."

GENERAL GEORGE S. PATTON, JR PATTON'S DIARY, SEP 8, 1918





"MY NIGHTMARE WAS THAT OUR UNITS WOULD REACH THE BARRIERS IN THE VERY FIRST HOURS OF THE ATTACK, BE UNABLE TO GET THROUGH, AND THEN BE HIT WITH A CHEMICAL BARRAGE. WE'D EQUIPPED OUR TROOPS WITH PROTECTIVE GEAR AND TRAINED THEM TO FIGHT THROUGH A CHEMICAL ATTACK, BUT THERE WAS ALWAYS THE DANGER THAT THEY'D END UP MILLING AROUND IN CONFUSION --- OR WORSE, THAT THEY PANIC. THE UNITED STATES HAD NOT FOUGHT IN A GAS ATTACK SINCE WORLD WAR I. THE POSSIBILITY OF MASS CASUALTIES FROM CHEMICAL WEAPONS WAS THE MAIN REASON WE HAD SIXTY-THREE HOSPITALS, TWO HOSPITAL SHIPS, AND EIGHTEEN THOUSAND BEDS IN THE WAR ZONE."

> GENERAL H. NORMAN SCHWARTZKOPF CINC CENTCOM DESERT SHIELD/STORM, 1991

> > TRAIN THE FORCE-